

**VENTURA RIVER WATER DISTRICT
FISCAL YEAR BUDGET
FYE 2021 (2020/2021)**

FINAL 06-18-2020

REVENUES

BEGINNING CASH BALANCE:	July 1, 2019		July 1, 2020	
	\$ 2,752,707.00		\$ 2,417,275	CPI = 1.9%, 12 Months ended March 2020

Account Number	OPERATING REVENUES	BUDGET 2019-2020	TOTAL AS OF 4/30/2020	ESTIMATED THRU JUNE 2020	GENERAL MGR RECOMMENDED 2020-2021	Comments
40000	WATER SALES (Base Fees, Dwelling, Fire, Water)	\$ 2,336,000	\$ 1,824,595	\$ 2,236,136	\$ 2,330,000	Use 765 For 20/21, assuming 3% rate increase projected for September 2020 Bill
40001	SERVICE INSTALLATIONS	\$ 1,000	\$ 5,302	\$ 5,302	\$ 1,000	Anticipate one new connection.
40002	DELINQUENT FEES	\$ 20,000	\$ 25,107	\$ 30,132	\$ 20,000	On average 80-100 customers receive late penalties each month, 1-2 RCF/mo and 1 water waste fine per year
40005	PURCHASED WATER SURCHARGE	\$ -	\$ -	\$ -	\$ -	
40009	CONSERVATION PENALTY FEES	\$ 30,000	\$ 25,614	\$ 30,732	\$ 30,000	Research is being conducted into the biggest 85 customers exceeding their water budgets to try to determine casues for over useage.
TOTAL OPERATING REVENUES		\$ 2,387,000.00	\$ 1,880,617.78	\$ 2,302,301.84	\$ 2,381,000.00	

Account Number	OTHER REVENUE	BUDGET 2019-2020	TOTAL AS OF 4/30/2020	ESTIMATED THRU JUNE 2020	GENERAL MGR RECOMMENDED 2020-2021	Comments
43000	CAPACITY CHARGE	\$ 1,091	\$ 9,821	\$ 9,821	\$ 1,091	Anticipate one new connection
41000	PROPERTY TAXES	\$ 45,000	\$ 55,972	\$ 58,972	\$ 55,000	Based on year to year actual
42000	INTEREST INCOME	\$ 45,000	\$ 36,614	\$ 41,614	\$ 40,000	LAIF Interest is running at 2%, may drop in 2021
45000	OTHER REVENUE	\$ 500	\$ -	\$ -	\$ -	
TOTAL OTHER REVENUE		\$ 91,591	\$ 102,407	\$ 110,407	\$ 96,091	
TOTAL REVENUE		\$ 2,478,591	\$ 1,983,025	\$ 2,412,709	\$ 2,477,091	

**VENTURA RIVER WATER DISTRICT
FISCAL YEAR BUDGET
FYE 2021 (2020/2021)**

FINAL 06-18-2020

EXPENSES (Part 1 of 2)

Account Number	OPERATING EXPENSES	BUDGET 2019-2020	TOTAL AS OF 4/30/2020	ESTIMATED THRU JUNE 2020	GENERAL MGR RECOMMENDED 2020-2021	Comments
50000	WATER PURCHASES & CASITAS BASE FEES	\$ 105,000	\$ 72,152	\$ 94,778	\$ 126,940	Casitas Costs, base fees + usage, 12% rate increase 7/1/20 + Castias Adjudication
50001	UVRGA PUMP FEE	\$ 100,000	\$ 96,859	\$ 96,859	\$ 70,000	Upper Ventura River Groundwater Agency Pump Fee (858 AF @ \$80/AF=\$68,600, 21=\$64, 22=\$42, 23=\$48.2 -\$45K)
60000	SALARIES	\$ 608,000	\$ 526,666	\$ 628,542	\$ 653,000	0.95% Cost of Living, \$744 for Mgmt., 2 possible merit & 1 new hire (Salary: \$612,220 OT: \$19,086 Standby:\$17,936)
60002	SOCIAL SECURITY & MEDICARE	\$ 59,000	\$ 38,491	\$ 46,188	\$ 49,955	Social Security 6.2%, Medicare 1.45% (employer)
60004	STATE PAYROLL TAXES (SUI, ETT)	\$ 2,000	\$ 966	\$ 2,000	\$ 2,000	
60005	PUBLIC EMPLOYEES RETIREMENT SYSTEM	\$ 78,000	\$ 62,004	\$ 74,400	\$ 81,000	Employer contribution of 8.794% & 7.732%, Employees paying their portion of 7.0% & 6.25%. Includes a \$4K contingency.
60008	GROUP HEALTH INSURANCE	\$ 134,000	\$ 102,546	\$ 123,060	\$ 139,360	Possible 4% increase (partly due to COVID-19)
60009	WORKERS COMPENSATION INSURANCE	\$ 18,977	\$ 15,917	\$ 19,104	\$ 28,000	SDRMA
60010	LIABILITY INSURANCE	\$ 33,709	\$ 28,438	\$ 29,938	\$ 35,500	Cal Mutual JPRIMA \$35,500 FY 2021
60011	BOARD MEMBER COMPENSATION	\$ 13,000	\$ 10,220	\$ 12,264	\$ 13,000	12 regular meetings, 2 Special Meetings, 4 committee meetings
60012	CONTRACT LABOR	\$ 101,300	\$ 101,817	\$ 122,184	\$ 81,445	2019/20 had big leaks on HDPE pips, FY20 Approx 80k on leaks, Cross Connection Control \$1,445
60014	PROFESSIONAL SERVICES (Audit, Engr, Draft, Etc)	\$ 20,000	\$ 13,600	\$ 19,000	\$ 40,000	Audit \$14K, Engr & Drafting Services \$6K, Zworld GIS 20K Support
60016	FUEL	\$ 15,500	\$ 10,038	\$ 12,000	\$ 15,500	The price of gas is low now but is expected to stabilize.
60017	VEHICLE MAINTENANCE	\$ 12,000	\$ 5,496	\$ 6,600	\$ 12,000	
60018	OFFICE MAINTENANCE	\$ 38,000	\$ 31,190	\$ 37,428	\$ 56,000	CUSI/CYMA \$1191+1195+3000=\$5,386 LogMeIn/Splashtop: \$150, ESRI Cloud GIS \$10k, LF Annual+Monthly Online Backup \$2,109, Fire Extinguisher Maint \$383, MiTec \$16k, Zoom (\$100/mo + \$149.9/year=\$1350)
60019	FIELD EQUIPMENT MAINTENANCE	\$ 50,000	\$ 43,589	\$ 45,000	\$ 50,000	Motor-Panel Insp & Maint \$5,600, Clay Valve Maint \$3K, Itron Annual \$2,089, ClearSCADA \$2,030, Win911 (SCADA Call outs) \$495, Generator maint. \$700, SCADA \$10K, LogMeIn \$350, Maint. Well/Bster pump \$25K
60020	METER REPLACEMENT & MAINTENANCE	\$ 61,000	\$ 41,297	\$ 58,000	\$ 62,600	120 meters per year (20 yr mtr life) = \$55,000 per year. Monthly Beacon = \$0.89/mtr (589 + 120 = 709*.89*12=\$7,572 FY 20/21)
60021	EQUIPMENT RENTAL	\$ 5,000	\$ 264	\$ 312	\$ 5,000	Equipment, postage machine rental \$332/yr. (5K based on year to year actual)
60022	WATER SYSTEM MAINTENANCE	\$ 95,000	\$ 79,647	\$ 90,000	\$ 95,000	Monitoring; pipe, fittings; \$9K chlorine, fittings Division of Drinking Water \$10K/Yr, every 3 yrs = +\$10K for Sanitary Survey (2022), County Encroachment Permit \$1,200 + Actual\$?, SWRCB annual permit \$10,00, NPDES permit \$400, Uniforms, Recording Groundwater rights/usage \$250, DigAlert, Annual APCD Fee for Emergency Generators \$1,246
60024	DISTRICT LEGAL COUNSEL	\$ 13,000	\$ 11,150	\$ 13,380	\$ 17,000	\$250 per hour + Occasional Employment Attorney @ \$350/hr
60025	DEPRECIATION	\$ 245,000	\$ -	\$ 240,000	\$ 350,000	Completed projects to be added to depreciation calculation
TOTAL OPERATING EXPENSES		\$1,807,486	\$1,292,348	\$1,771,037	\$1,983,300	

**VENTURA RIVER WATER DISTRICT
FISCAL YEAR BUDGET
FYE 2021 (2020/2021)**

FINAL 06-18-2020

EXPENSES (Part 2 of 2)

Account Number	GENERAL & ADMINISTRATIVE EXPENSES	BUDGET 2019-2020	TOTAL AS OF 4/30/2020	ESTIMATED THRU JUNE 2020	GENERAL MGR RECOMMENDED 2020-2021	Comments
70001	UTILITIES	\$ 116,000	\$ 70,777	\$ 105,000	\$ 110,000	Edison, Sewer: \$1,355/yr
70002	TELEPHONE & INTERNET	\$ 14,300	\$ 7,462	\$ 8,952	\$ 14,300	Telephone, Internet Service, Cell Phones, Tablets for GIS
70003	LAFCO FEES	\$ 1,500	\$ 1,181	\$ 1,400	\$ 1,616	Annual LAFCO Fees. \$1,616 per LAFCO BUDGET 5-20-2020
70004	MISC. EXP. TAX LIC. BANK CHARGES	\$ 6,000	\$ 5,765	\$ 6,912	\$ 8,000	Wire transfers, Checks, misc bank charges, fees for ACH & Positive Pay (\$400/mo)
70005	MEMBERSHIP, DUES, SUBSCRIPTIONS	\$ 20,900	\$ 17,467	\$ 17,000	\$ 21,200	AWA \$850, OVNews \$75, VCSDA \$150, ACWA \$10,000, Water Education Fund \$45, CSDA \$6,000, AWWA \$110, Engineering Registration \$150, CRWA \$1,100, AWA-CCWUC \$75, SS Maint Fee \$250
70006	PUBLIC RELATIONS, EDUCATION	\$ 7,400	\$ 2,384	\$ 7,000	\$ 7,400	AWA Operators workshop \$100x3=\$300, AWA Symposium \$225, ACWA Annual Conference \$950 Registration + Travel \$400+Hotel \$600+ Meals \$100, Banners \$480 (\$120 ea), AWA meetings \$30 x 3 x 7 = \$630, AWA CCWUA \$30 x 2 x 5 = \$300, Employee Recognition \$500
70007	LEGAL NOTICES & NEWSLETTERS	\$ 4,500	\$ -	\$ -	\$ 2,500	Newsletter
70008	ELECTIONS	\$ -	\$ -	\$ -	\$ 6,000	\$4.1K contested 2016, Next Election 11-3-2020
70009	DIRECTORS TRAVEL & EDUCATION	\$ 5,000	\$ 394	\$ 1,368	\$ 5,000	Director Training, Education: AWA, VCSDA monthly mtgs
70010	SECURITY	\$ 4,000	\$ 3,350	\$ 4,020	\$ 4,500	Digital Security, per Feb 2019 Contract
70011	POSTAGE	\$ 11,000	\$ 7,767	\$ 9,324	\$ 11,000	Postage went up to .50 in 2019, Average monthly for billing is \$800*12=\$9,600 plus postage machine and miscellaneous mailings \$1,400
70012	OFFICE SUPPLIES	\$ 12,000	\$ 12,946	\$ 15,540	\$ 17,000	Printer cartridges, RICOH Printer \$1,800 , form costs, office supplies, Janitor \$250/mo*12=\$3,000 , Data Prose bill printing costs + bill stuffers (\$300/mo + bill stuffers=approx \$5k)
70014	VENTURA RIVER WATERSHED ISSUES, CHANNELKEEPER LAWSUIT	\$ 51,000	\$ 37,844	\$ 55,408	\$ 55,000	Watershed Council \$1,500, Ventura Adjudication \$53,500
70016	NEW WATER RESOURCES	\$ -	\$ -	\$ -	\$ -	New Water Resources expense is not expected this fiscal year
70017	BAD DEBT EXPENSE	\$ 2,000	\$ -	\$ 2,000	\$ 4,000	Based on actual Year to Year.
70018	CONSERVATION	\$ 14,000	\$ -	\$ 10,000	\$ 23,000	Rainwater Infiltration & Wtr Conservation/Education grants \$10,000, In stream flow Grant match \$13,000
TOTAL GENERAL AND ADMINISTRATIVE EXPENSES		\$ 269,600	\$ 167,336	\$ 243,924	\$ 290,516	
TOTAL EXPENSES		\$ 2,077,086	\$ 1,459,684	\$ 2,014,961	\$ 2,273,816	
BALANCE TO THE CIP (\$900,000 needed to for CIP)		\$ 401,505	\$ 523,341	\$ 397,748	\$ 553,275	

VENTURA RIVER WATER DISTRICT
FISCAL YEAR BUDGET
FYE 2021 (2020/2021)

FINAL 06-18-2020

CAPITAL IMPROVEMENTS

Account Number	FIXED ASSETS	BUDGET 2019-2020	TOTAL AS OF 4/30/2020	ESTIMATED THRU JUNE 2020	GENERAL MGR RECOMMENDED 2020-2021	Comments
STRUCTURES & IMPROVEMENTS						
WATER SYSTEM IMPROVEMENTS						
13010	Hydrant & Valve Replacement / Upgrade	\$ 270,290	\$ 110,915	\$ 110,915		Next hydrant valve project will occur in 2021/22.
13014	Well #6 (Well #5 Replacement)	\$ 45,000	\$ 6,282	\$ 6,500	\$ 15,000	Retaining wall, gravel pad
13040	Mixing Valve South Alto Tank	\$ 16,000		\$ -		Modifications being made to existing valves then do South Tank in 2022.
13052	Parker VFD to Zone 5	\$ 41,713			\$ 45,000	This project saves about \$5,400/Yr of energy costs.
13070	Santa Ana Blvd Fire Flow Upgrade	\$ 120,000		\$ 20,000	\$ 1,450,000	Construction in 2021
13057	Re-plumb Encino & Thomas PRV Vaults - Design	\$ 20,000		\$ 5,000	\$ 126,000	Construction in 2021
13059	Valley Meadow Drive Phase II	\$ 703,935	\$ 409,544	\$ 409,544	\$ -	Project Complete
13072	Valley Meadow Drive Sewer/Water Separation	\$ 100,000	\$ 165,322	\$ 165,322	\$ -	Lower VMD: Sewer is within 18" of Wtr main
13069	North Baldwin Tank Repair	\$ 35,500	\$ 8,705	\$ 8,705	\$ -	Project Complete
13061	Inspect, Renovate & Well #2 & 3	\$ 185,000	\$ 37,582	\$ 44,000	\$ 160,000	Wait to budget pump replacement unitl FY 21/22
13062	Add Solar powered vents to 4 water tanks	\$ -			\$ 25,000	Add solar powered vents to 4 water tanks to reduce corrosion inside of roof
13063	GIS Inventory & Cloud transition	\$ 37,500	\$ 36,945	\$ 37,500		Project Complete, transition to annual operations
13067	Chlorine Dilution Tank	\$ 17,000			\$ 17,000	Install 2,500 gallon chlorine tank
13068	La Cumbre & Del Valle Fire Flow Enhancement	\$ 160,000	\$ 46,874	\$ 46,874	\$ -	Project Complete
13075	Photovoltaic solar system study, Parker & Baldwin	\$ 21,000	\$ 20,183	\$ 20,183	\$ -	Project Complete
13073	Line Locator	\$ 6,000	\$ 1,862	\$ 1,862	\$ -	Project Complete
13074	Well Level Monitoring Well #1	\$ 2,500	\$ 1,965	\$ 2,500	\$ 4,000	Pull wire to Well #1 & Integrate into SCADA
13080	New Aerial Flight of the District	\$ -			\$ 3,700	Updated Aerial Imagery
13081	In Stream Flow Grant - Pump Study Design Total = \$86,238				\$ 5,000	Anticipate partnering with UVRGA to prepare this plan
13082	In Stream Flow Grant - Landowner Incentive Program Design = \$57,088				\$ 8,000	After program designed, apply for grants for incentives to VRWD customers.
13078	Director Chairs & Visitor Chairs	\$ -	\$ -	\$ -	\$ 5,600	Director Chairs \$600 ea, Folding Chairs \$75 ea
13093	Concrete Ramp to Sand and Gravel Bins	\$ -	\$ -	\$ -	\$ 20,000	This is a steep ramp and trucks often slip when driving on it.
13076	Parker Pipe Manifold Replacement	\$ 65,000	\$ 49,774	\$ 49,774	\$ -	Project Complete, Emergency work, Budget Transfer #3
AUTO EQUIPMENT						
13089	General Manager Office Vehicle				\$ 40,000	Replace 2002 Ford Explorer
SHOP EQUIPMENT						
13092	Valve Turn Machine Upgrade to add GPS for GIS				\$ 4,500	This upgrade will provide the location of valves as they are exersized and import d
OFFICE EQUIPMENT						
13054	Computer Upgrades	\$ 27,000	\$ 21,199	\$ 27,000	\$ 21,250	Document Server, front office scanner, emergency backup imaging drive
13079	SCADA Software Upgrade	\$ -	\$ -	\$ -	\$ 15,000	Upgrade SCADA Software to be compatible with newest Windows
13091	Laptops or Tablets for Board of Directors meetings	\$ -	\$ -	\$ -	\$ 7,000	Provide laptops or tablets for Directors to assist with Zoom meetings
13071	Upgrade CBSW to UMS	\$ 30,396	\$ 16,998	\$ 17,500	\$ 15,000	Upgrade CBSW to UMS + Check Scanning Interface (project will go into next FY)
INVESTMENT IN FIXED ASSET		\$ 1,903,834	\$ 934,151	\$ 973,180	\$ 1,987,050	
DEPRECIATION (as revenue)		\$ 245,000		\$ 240,000	\$ 350,000	
NET EXPENDITURES: Operating Expenses + Fixed Asset Investment		\$ 3,735,920		\$ 2,748,141	\$ 3,910,866	
TOTAL NET INCOME (LOSS)		\$ (1,257,329)		\$ (335,432)	\$ (1,433,775)	

**VENTURA RIVER WATER DISTRICT
FISCAL YEAR BUDGET
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FINAL 06-18-2020

PROJECTED ENDING CASH BALANCE:	Budget:6/30/19		Estimated through 6/30/20	Proj: 6/30/2021
	\$ 1,495,377.79		\$ 2,417,275.47	\$ 983,500.58

PROJECTED ALLOCATIONS TO RESERVES	7/1/2019	7/1/2020
Allocation to Operating	\$ -	\$ -
Allocation to Water Sales Fluctuation Reserves	\$ -	\$ -
Allocation to CIP Reserves	\$ 2,417,275.47	\$ 983,500.58
Allocation to Emergency Reserves		
Total Allocation to Reserves	\$ 2,417,275.47	\$ 983,500.58

RESERVE FUNDS:	7/1/2019	Budget Transfers 2019/20	Estimated 7/1/2020	7/1/2021
OPERATING Goal: 7% of Operating \$140,000 (covers expense fluctuations & vac/sick accruals)	\$ 140,000		\$ 140,000	\$ 130,000
WATER SALES FLUCTUATION Goal: \$300,000	\$ 300,000		\$ 300,000	\$ 300,000
CIP (Wtr Syst Imp) Goal: meet 10-year plan	\$ 1,532,880	\$ 221,000	\$ 1,521,974	\$ (196,499)
CONSERVATION PENALTIES	\$ 29,827			\$ -
EMERGENCIES Goal : \$750,000	\$ 750,000		\$ 750,000	\$ 750,000
ENDING CASH BALANCE	\$ 2,752,707		\$ 2,417,275	\$ 983,501

Budget Transfers 2019/20	Amount	Accounts
BT #1 VMD & HY VAL	\$ 65,000.00	13072
BT#2 SALARIES	\$ 10,000.00	60000
BT#3 PARKER	\$ 65,000.00	13076
BT#4 WELL INSP	\$ 40,000.00	13061
BT #5 UMS	\$ 6,000.00	13071
BT#6 WELL INSP	\$ 45,000.00	13061

The final reserve numbers were set out at the close of FYE19 with presentation of the audit in November

PENALTY FEES - CONSERVATION & NEW WATER RESOURCES	7/1/2019	Est 7/1/20	7/1/2021
Total Penalty Fees Collected	\$ 29,827.00	\$ 30,732.00	\$ 30,000.00
Allocate to Water Conservation Grant	\$ (10,000.00)	\$ (10,000.00)	\$ (23,000.00)
Allocate to Watershed Coalition		\$ (1,000.00)	\$ (1,500.00)
Allocate to Smart Meter share for Conservation (13% of meter cost)	\$ (8,410.75)	\$ (8,138.00)	\$ (8,138.00)
Allocate remaining to New Water (ie Well #6 \$97,245)	\$ (9,646.25)	\$ (11,594.00)	\$ 2,638.00
Allocation Rollover to Conservation Penalty Reserve	\$ 1,770.00	\$ -	\$ -

**VENTURA RIVER WATER DISTRICT
CAPITAL IMPROVEMENT PLAN - June 17, 2020**

	1	2	3	4	5	6	7	8	9	10	11
'INFLATION FACTOR:	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34	1.38

Fiscal Year beginning July 1 ending June 30	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026	2026 - 2027	2027 - 2028	2028 - 2029	2029 - 2030
WATER SYSTEM IMPROVEMENTS											
HYDRANT REPLACEMENT - 264 ea repl 10 per year		\$124,218		\$131,783		\$139,808		\$148,323		\$157,356	
VALVE REPLACEMENT - 500 ea repl 10 per year until 2035, then 6 per year		\$170,962		\$181,373		\$192,419		\$204,137		\$216,569	
VALLEY MEADOW REHAB (PHASE I) (800')											
VALLEY MEADOW REHAB (PHASE II) East of 2153 Valley Meadow Dr (1,800')	\$940,000										
RE-PLUMB ENCINO & THOMAS PRV VAULTS	\$20,000	\$116,911									
VONS TRACT FIRE FLOW UPGRADE (4,600') Contingent upon moving Casitas Turnout to Carrillo Rd.							\$975,867				
RELOCATE VILLANOVA CASITAS TURNOUT TO CARRILLO ST.			\$109,273								
GRAPEVINE FIRE FLOW UPGRADE (1,150')				\$434,728							
MONTE VIA FIRE FLOW UPGRADE, 1,150' 8", 1,350' 6"									\$1,179,745		
FLOOD PROTECTION FOR BALDWIN SITE						\$273,182					
PRESSURE REDUCING STATION ENCINO AT THOMAS											
CHLORINE DILUTION TANK	\$17,000										
WARD WAY MAIN UPSIZE & HYD REPLACEMENT, 120' 6"					\$60,598						
JONNY CASH WAY MAIN UPSIZE & HYD REPLACEMENT, 200' 6"					\$100,997						
SANTA ANA WATER MAIN, 8" PVC	\$120,000	\$1,350,000									
DEL VALLE FIRE FLOW UPGRADE 130' OF 6" LINE	\$80,000										
LA CUMBRE FIRE FLOW UPGRADE 130' OF 6" LINE	\$80,000										
ROCKAWAY East & West (700')					\$260,764						
LOMA DRIVE, VILLANOVA NORTH 1,000' OF 8" LINE											\$471,898
CASITAS SPRINGS FIRE BOOSTER PUMP (when lake < elev 480 ± Not Scheduled)			\$56,650								
IN-FILL IN PIPE HWY 33 TO WELL #6, 1,020', 10" PVC								\$562,849			
WELLS											
WELL # 1 - Drilled 1990, SS, 1/3 of Maintenance Cost				\$13,731						\$24,392	
WELL # 2 ABANDONMENT (Drilled 1958, Sleeved 1969 & 1991)	\$15,000										
WELL # 3 ABANDONMENT (Drilled 1969)	\$15,000										
WELL #4 - Maintenance				\$61,903						\$16,396	
WELL #6 Drill & Bring on Line (WELL # 5, Curtis)											\$16,888
WELL #7 Drill & Bring on Line & Maintenance				\$13,731						\$24,392	
Minor Well Maintenance every 6 years, motor & panel, etc.											
Major Well Maintenance every 12 years											
New Well Screen											
SCADA SYSTEM											
SCADA SYSTEM UPGRADE				\$90,041							
TANKS											
BALDWIN TANK North, 1997, 184,000 Gal, 38.67' Dia 24, 1' H Replace 2030	\$8,700										\$555,078
BALDWIN TANK South, 2006, 184,000 Gal 39' Dia 24' H Replace 2046		\$32,888									
ALTO TANKS N & S 1998, 753,000 Gal 65.4 Dia X 32.17 H Replace 2038						\$113,435				\$224,539	
PARKER TANK, 2001, 529,000 Gal, 80.17' Dia x 16' H Replace 2041								\$63,339			
Paint Tank Outside every 10 yrs Beginning @ 15 yrs											
Coat Tank Inside every 25 years											
Add 2nd PARKER TANK, Phase I Berm, Phase II Tank			\$431,759								
Tank Inspection every 5 years. Includes minor repairs.				\$22,510					\$26,095		
PUMPS											
BALDWIN BOOSTER STATION, Pump & Motor Rebuild			\$18,576	\$19,134							
PARKER BOOSTER STATION, 2001, Pump & Motor Rebuild		\$18,035							\$66,543		
PARKER VFD to Zone 5											
Major Rehabilitation, 35 yrs, soft starts good for 10 yrs ±											
MISCELLANEOUS											
Baldwin Generator, 1999, 459 BHP, 342 KW, installed 2000											
Parker Generator, 1999, 390 BHP, 290 KW, installed 2003											
Water Rate development by consultant (once every 10-years per Water Code)								\$63,339			
Miscellaneous water system items per historical average	\$6,770	\$6,973	\$7,182	\$7,398	\$7,620	\$7,848	\$8,084	\$8,326	\$8,576	\$8,834	\$9,099
SUBTOTAL Water System Improvements	\$1,105,061	\$1,819,987	\$623,441	\$976,332	\$429,980	\$726,693	\$983,950	\$1,050,313	\$1,280,960	\$672,477	\$1,052,962
SHOP/MAINTENANCE EQUIPMENT											
Machines, Tools, Equipment, etc., Bumper Crane, Valve Turn Trailer, Pipe Locator	\$2,265	\$2,333	\$2,403	\$2,475	\$2,549	\$2,626	\$2,955	\$3,044	\$3,426	\$3,529	\$3,972
SUBTOTAL Shop/Equipment	\$2,265	\$2,333	\$2,403	\$2,475	\$2,549	\$2,626	\$2,955	\$3,044	\$3,426	\$3,529	\$3,972
OFFICE EQUIPMENT											
Machines, Computers, Copiers, etc.	\$5,667	\$5,837	\$6,012	\$6,193	\$6,378	\$6,570	\$7,394	\$7,616	\$8,572	\$8,829	\$9,937
Software,	\$7,479	\$7,703	\$7,934	\$8,172	\$8,417	\$8,670	\$9,758	\$10,051	\$11,312	\$11,652	\$13,114
SUBTOTAL Office Equipment	\$13,146	\$13,540	\$13,946	\$14,365	\$14,796	\$15,240	\$17,152	\$17,667	\$19,884	\$20,481	\$23,051
AUTO / EQUIPMENT REPLACEMENT											
FORD F-550, 2000 Dump Truck (Replace with a F-350 Utility Truck)										\$69,884	
FORD F-350, 2017											\$58,138
FORD F-350, 2018 (Crane & Utility bed)											
FORD F-250, 2008			\$45,895								
FORD Explorer, 2002				\$45,020							
JEEP, Meter Reader, 1969, Right hand drive (Retire in 2024)											
BACKHOE, 2016											
SUBTOTAL Auto / Equipment	\$0	\$0	\$45,895	\$45,020	\$0	\$0	\$0	\$0	\$0	\$69,884	\$58,138
TOTAL ALL ABOVE ITEMS	\$1,120,472	\$1,835,861	\$685,685	\$1,038,192	\$447,325	\$744,558	\$1,004,058	\$1,071,023	\$1,304,270	\$766,371	\$1,138,123
10 Year Rolling Average	\$1,002,000	\$1,004,000	\$901,000	\$851,000	\$837,000	\$813,000	\$833,000	\$753,000	\$725,000	\$609,000	\$711,000
Revenues needed from surplus Operating Revenues each year:	\$992,965	\$994,694	\$891,415	\$841,127	\$826,831	\$802,526	\$821,961	\$741,630	\$712,998	\$596,638	\$697,930
Fiscal Year beginning July 1 ending June 30	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024	2024 - 2025	2025 - 2026	2026 - 2027	2027 - 2028	2028 - 2029	2029 - 2030